

# Finance Report UC Programme Board

## Period 7 (October) 2021/22

UCPB161121 – BTL01

### Slide

Finance Position 21/22

3

Drawdown Approval

4

Total Programme Costs

5

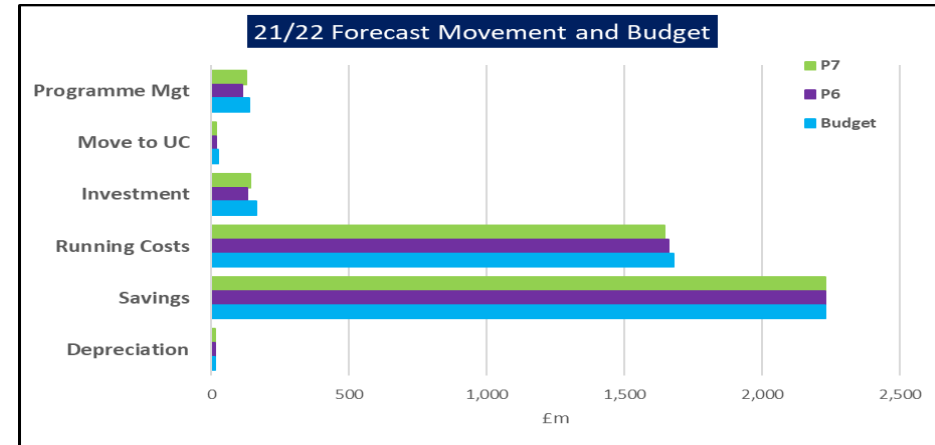
Investment, Running Costs and Savings

6

Full Business Case View

7

	Forecast 21/22			Budget 21/22	
	P7	P6	Var	Budget	Var
Programme Mgt	126	112	(14)	136	10
Move to UC	17	18	1	26	9
<b>Investment</b>	<b>143</b>	<b>130</b>	<b>(13)</b>	<b>162</b>	<b>19</b>
Running Costs	1,647	1,659	12	1,678	31
Savings	(2,229)	(2,229)	0	(2,229)	0
Depreciation	14	14	(0)	13	(1)
<b>Total</b>	<b>(426)</b>	<b>(426)</b>	<b>(1)</b>	<b>(376)</b>	<b>49</b>



## 21/22 Financial Narrative

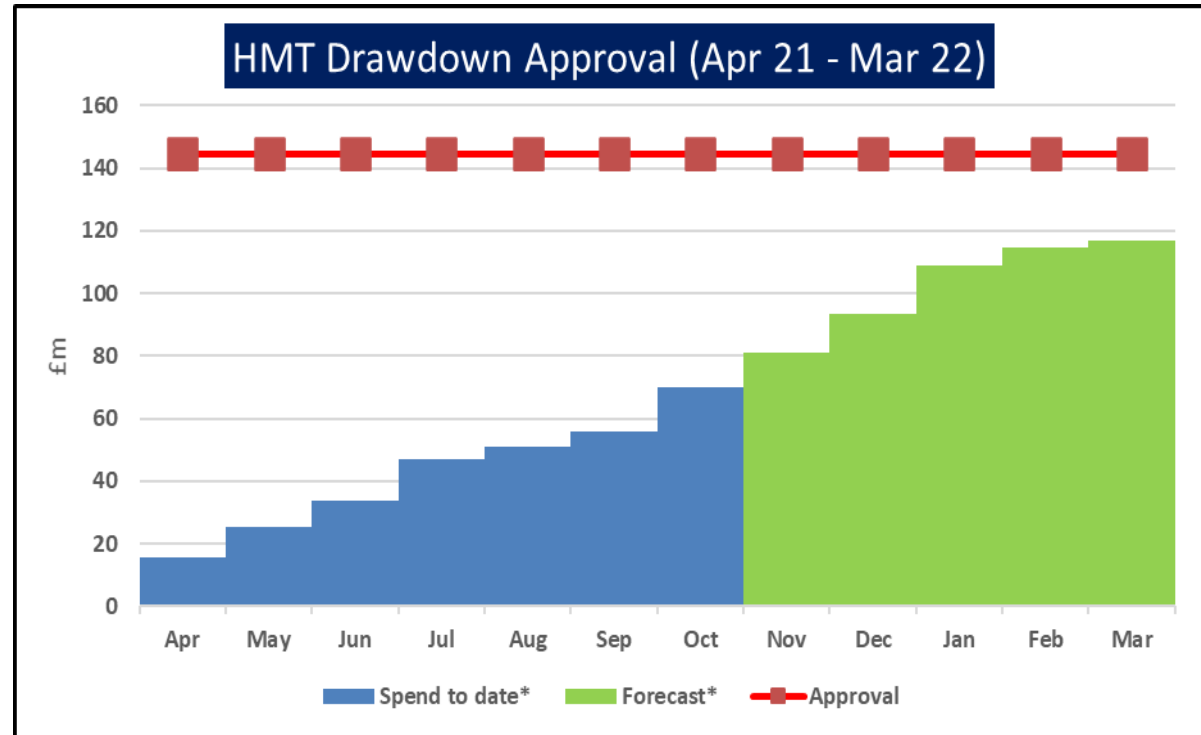
- Transfer in from Corporate centre of £12.7m budget and associated forecast in respect of HMRC compensation for delayed migration. Both budget and forecast will transfer to HMRC in the supplementary estimate.
- Operations running costs have reduced by £12m due to actual staff costs lower than expected and higher attrition rates.
- Investment is under budget by £19m. Decrease in Partnership Support (£8m) due to delays in announcing voluntary phase resulting in the Programme not being able to engage with partners. Additional Features Team £3m, revised workforce plans £6m and an overlay reduction of £2m to mitigate future delays in recruitment.
- Running costs are under budget by £31m mainly due to a decrease in Operations running costs £25m and Local Authorities £6m.

## Drawdown Approval Narrative

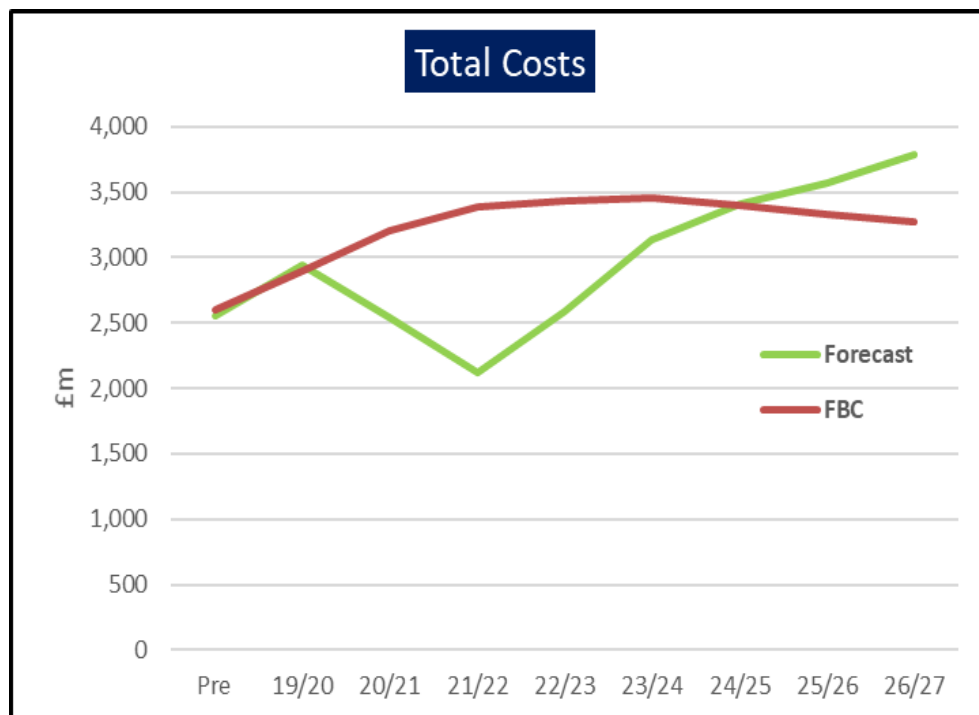
Approval of the Programme’s £144.5m 21/22 drawdown was granted to March 22.

This drawdown excludes Operations Running Costs, Depreciation and Move to UC.

Spend is within the HMT control total of £144.5m.



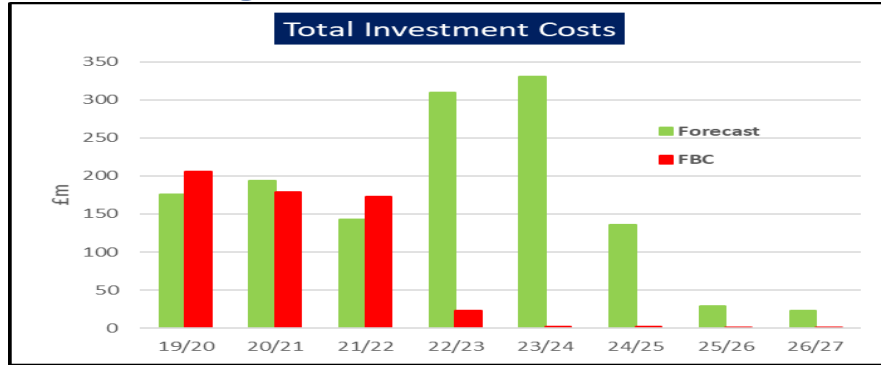
\* Forecast and Spend to date only includes items included in the HMT drawdown approval



### Total Programme Costs Headlines

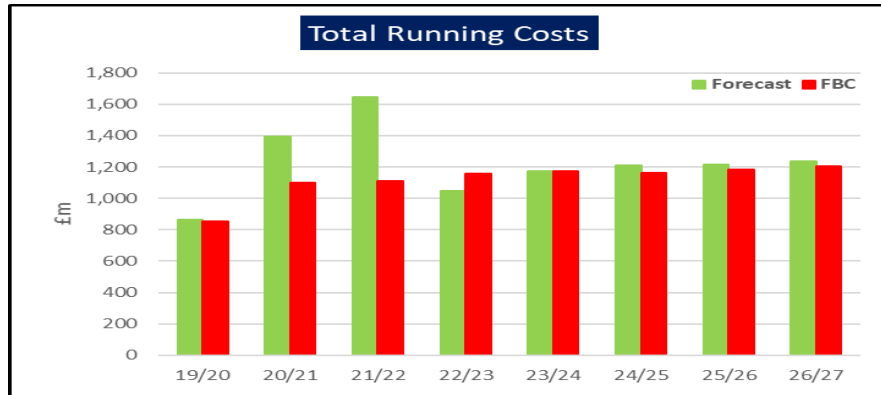
- Overall Forecast costs are £0.5bn higher than the 2018 FBC. This is due to the revised Move to UC Plan and the subsequent increased Programme costs. In addition, significantly more Policy Changes have been delivered than originally planned at the expense of some of the planned efficiency development. 20/21 and 21/22 include COVID-19 impacted volumes and consequently higher Operational Running Costs & Savings. A revised 20/21 & 21/22 Savings methodology was agreed at the March Programme Board.
- For years 22/23 onwards volumes have not been updated and represent Autumn 19 pre COVID-19 position. All future years will be updated following SR Spring 21 volume refresh sign-off.

	Total Costs £m										FBC
	Pre	19/20	20/21	21/22	22/23	23/24	24/25	25/26	26/27	Total	
Programme Mgt	1,432	146	172	126	144	139	58	24	22	2,262	1,771
Move to UC	54	30	22	17	166	192	79	5	1	566	291
<b>Investment</b>	<b>1,486</b>	<b>176</b>	<b>193</b>	<b>143</b>	<b>309</b>	<b>331</b>	<b>136</b>	<b>29</b>	<b>23</b>	<b>2,827</b>	<b>2,062</b>
Running Costs	1,645	864	1,396	1,647	1,049	1,173	1,208	1,216	1,236	11,434	10,655
Savings	(842)	(670)	(1,996)	(2,229)	(911)	(981)	(1,095)	(1,110)	(1,064)	(10,898)	(9,806)
Depreciation	266	13	13	14	24	23	23	23	20	419	357
<b>Total</b>	<b>2,554</b>	<b>384</b>	<b>(394)</b>	<b>(426)</b>	<b>472</b>	<b>547</b>	<b>272</b>	<b>159</b>	<b>215</b>	<b>3,783</b>	<b>3,268</b>



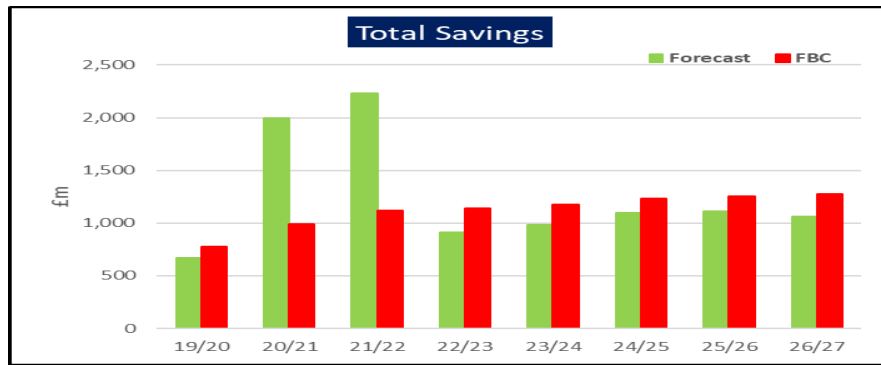
**Investment Costs Headlines**

Increase in investment since the Full Business Case due to increased cost of the 'Move to Universal Credit' migration process and maintaining the full programme infrastructure up to 2024-25 instead of winding it down from 2022.



**Running Costs Headlines**

Increase in 20/21 and 21/22 reflect current Winter 20 volumes. As a result of Covid-19 volumes have significantly increased driving an increase in Operational Service Delivery costs. From April 2022 to the end of the Programme forecasts remain based on Autumn 19 volumes. Future years will be updated following the Spring 2021 volume refresh sign-off.

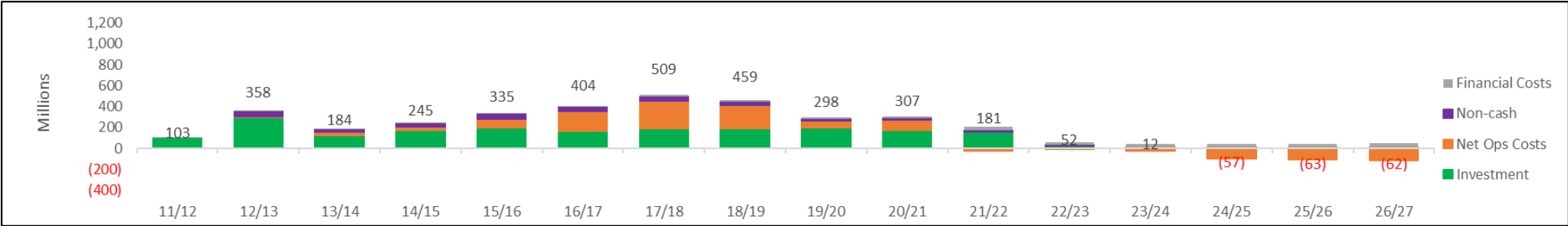


**Savings Headlines**

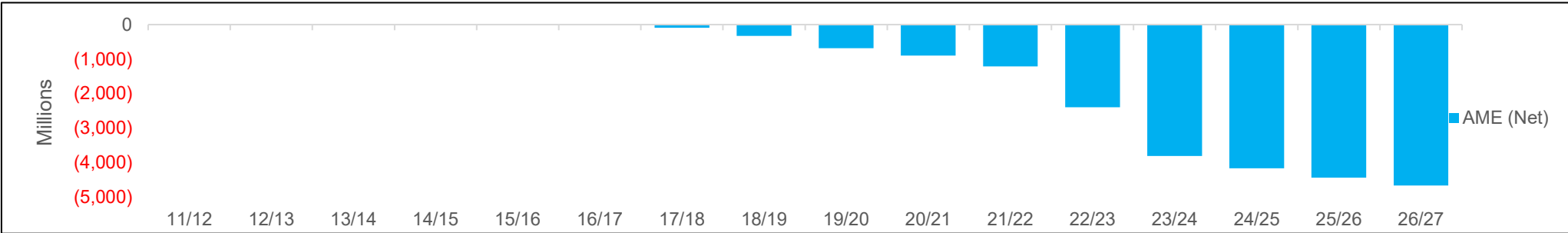
Increase in 20/21 and 21/22 benefits following changes to the methodology and updated Winter 20 volumes. These new volumes include the impact of Covid-19 and a significant increase in UC caseload and UC benefits. Subsequent years are still based on Autumn 19 volumes. Future years will be updated following the Spring 21 volume refresh sign-off.



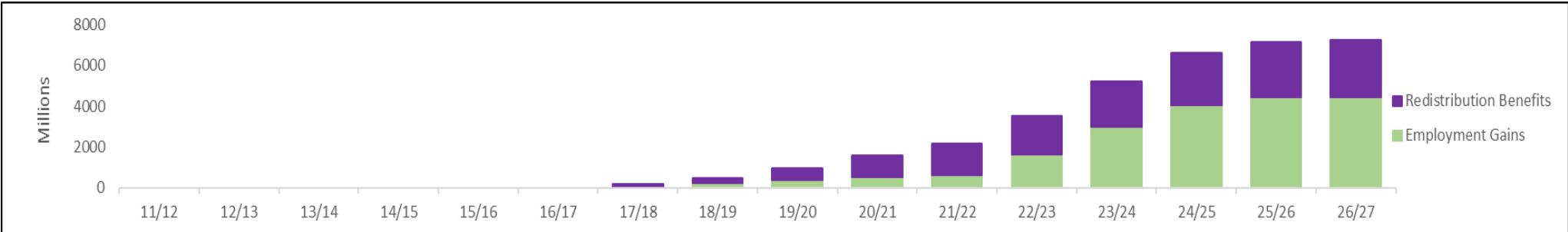
DEL Costs



AME Costs and Savings



Economic Benefits



These numbers are based on the Full Business Case approved by HMT in Spring 2018

