



Department
for Work &
Pensions

Guy Opperman MP
Minister for Employment
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11 October 2023

Deposited Papers Clerk,

Universal Credit Programme Board Papers

Please place a copy of the following Universal Credit Programme Board Papers in the House libraries, along with this covering letter.

May 2021

Reference	Paper No	Title
A.	Paper 0	Agenda UCPB 18 May 2021
B.	Paper 1	UCPB Minutes 23 March 2021
C.	Paper 2	Programme Dashboard
D.	Paper 3	Phase 10 Product Delivery
E.	Paper 4	Move to UC 2021 – Voluntary Moves
F	BTL01	Finance Report

July 2021

Reference	Paper No	Title
A.	Paper 0	Agenda UCPB 20 July 2021
B.	Paper 1	UCPB Minutes 18 May 2021
C.	Paper 2	Programme Dashboard
D.	Paper 3	Expanding Product Development
E.	Paper 4	Voluntary Phase of Move to UC
F	Paper 4	Annex A
G	BTL01	Finance Report

September 2021

Reference	Paper No	Title
A.	Paper 0	Agenda UCPB 21 September 2021
B.	Paper 1	UCPB Minutes 20 July 2021
C.	Paper 2	Programme Director Update
D.	Paper 3	Removal of £20 uplift
E.	Paper 4	Move to UC Update
F.	Paper 4	Annex Move to UC Update
G.	BTL01	Finance Report
H.	BTL02	Benefits Realisation

Yours sincerely,

A handwritten signature in blue ink, appearing to read 'Guy Opperman', with a large, stylized flourish underneath.

Guy Opperman MP
Minister for Employment