

**CABINET OFFICE**

**PUBLIC APPOINTMENTS REPORT**

**2007**



Cabinet Office  
June 2007

# **CABINET OFFICE PUBLIC APPOINTMENTS REPORT 2007**

## **1. Introduction**

This report reviews policy and practice relating to the public appointments of chairs and board members of the public bodies sponsored by the Cabinet Office. This includes a report on activity carried out to support policy objectives and a forward look to future activity over the next year.

This Plan covers the period from 1 April 2006 to 31 March 2007.

## **Background**

As at 31 March 2007, the Cabinet Office sponsors 11 Advisory Non-Departmental Public Bodies (NDPBs) and 2 Executive NDPBs

## **Advisory**

- Advisory Committee on Advertising
- Advisory Committee on Business Appointments
- Better Regulation Commission
- Civil Service Appeal Board
- Committee on Standards in Public Life
- Futurebuilders Advisory Panel
- House of Lords Appointments Commission
- Main Honours Advisory Committee
- Security Commission
- Security Vetting Appeals Panel
- Senior Salaries Review Body

## **Executive**

- Capacitybuilders
- Commission for the Compact

## **Changes during the year**

The profile of the department's public bodies changed dramatically this year when the new Office of the Third Sector (OTS) was established in May 2006. The Office brings together the work of the former Active Communities Directorate (ACD) from the Home Office and the Social Enterprise Unit (SENU), formerly in the Department of Trade and Industry. Ed Miliband was appointed as the new Minister for the Third Sector, working in the Cabinet Office to Hilary Armstrong, Chancellor of the Duchy of Lancaster. The Office has been set up to drive forward the Government's role in supporting a thriving sector, and brings together sector-related work from across government. The third sector includes voluntary and community organisations, charities, social enterprises, faith groups, cooperatives and mutuals. The sector is diverse in its needs and priorities, and that diversity will be fully reflected in the approach of the new Office.

The Office of the Third Sector sponsors two executive Non Departmental Public Bodies, **Capacitybuilders** and the **Commission for the Compact** and one advisory

body, the **Futurebuilders Advisory Panel**. Capacitybuilders works in partnership with government and other infrastructure bodies to help voluntary and community organisations (VCOs) work more effectively. The aim of the Commission for the Compact is to promote good practice in partnership working between government and the voluntary and community sector. The Futurebuilders Advisory Panel was set up in 2005 by the Home Office to provide independent advice to Ministers in how the Futurebuilders programme is progressing. [Futurebuilders England is a government-backed fund offering support and investment to third sector organisations to deliver public services. They offer a combination of loans, grants and professional support to build the capacity of third sector organisations who want to deliver better public services.]

Also during the course of the year Cabinet Office lost one body - the Advisory Panel on Public Sector Information – which transferred to the National Archives.

Details of all Cabinet Office sponsored public bodies and those appointees who serve on their boards are attached at **Annexes A and B**. The nature of their work is extremely diverse and they operate in often specialist fields of activity. However, they all contribute to the strategic objectives of the Department.

## **Appointments**

All appointments to the Advisory Committee on Business Appointments; the Committee on Standards in Public Life; the House of Lords Appointments Commission; the Senior Salaries Review Body; and, the Chair and Alternate Chair of the Security Commission are made by the Prime Minister. The appointment of Members to the Security Commission and the Security Vetting Appeals Panel require the approval of the Prime Minister. All other Ministerial appointments are made by Cabinet Office Ministers.

Between 1 April 2006 and 31 March 2007, there were 52 appointments, of which 18 were new appointments and 34 re-appointments. Re-appointments take place only if the board member has performed satisfactorily during their current term of appointment. Performance appraisals are completed to establish if this is the case. There were a larger number of re-appointments than usual as members of the Advisory Committee on Business Appointments and House of Lords Appointments Commission were re-appointed on a short-term basis pending decisions about the future of these bodies.

## **2. Policy and Practice**

The Cabinet Office strongly supports the principles governing public appointments that underpin the *Code of Practice for Ministerial Appointments to Public Bodies* produced by the Commissioner for Public Appointments. The Department ensures that all appointments to bodies within the Commissioner's remit follow this regulatory framework.

In addition, the Cabinet Office encourages all its sponsor divisions to go beyond the minimum requirements of the Code. The arrival of the executive bodies now under the aegis of Cabinet Office means that the departments now has both upper and lower tier bodies (under the OCPA definition). As some of the advisory bodies are high profile (such as the Committee on Standards in Public Life and the Main Honours Advisory

Committee) the department has, in the majority of cases, opted to follow upper tier procedures as good practice.

The department also promotes good practice principles and standards, issues good practice guidance to all government departments, *Making and Managing Public Appointments*, and within the Cabinet Office all sponsor teams are encouraged to make use of this guidance in their own appointment procedures.

**Appointment on merit**

The Cabinet Office is fully committed to the principle of appointment on merit. All candidates must be appointed on merit and regardless of gender, ethnic origin, marital status, sexual orientation, political affiliation, religion or disability. Decisions on merit are based on assessments of candidates against the specific criteria for appointment.

**Encouraging Diversity**

Although some of its public bodies operate in very specialist fields, and the potential pool of candidates (Privy Councillors, Parliamentarians, retired senior civil servants, senior members of the judiciary) is quite specific, the Cabinet Office is committed to improving diversity and to encouraging applications from all sections of society to serve on the boards of its public bodies. The sponsorship of the third sector bodies has provided the Cabinet Office with a more diverse range of appointees.

In support of this, the department ensures that all vacancies are advertised on the public appointments vacancies website ([www.publicappts-vacs.gov.uk](http://www.publicappts-vacs.gov.uk)) and are additionally advertised in the most effective and proportionate way. Sponsor teams are encouraged to review vigorously the role and person specifications each time a potential vacancy occurs and not automatically to recruit in the image of the outgoing appointee. Role specifications are now competence rather than experience based in line with best practice guidance which suggests that this approach encourages diversity among candidates and supports selection on merit. Consideration is given to the balance of the board as part of this process and whether the requirements for the post can be used to improve the overall balance of skills and competencies.

The department encourages individuals from under-represented groups to apply for appointments and recognises that candidates with non-traditional career patterns are suitable for appointment.

Supporting the Government’s agenda on diversity on the board of public bodies, sponsor teams are reminded, where possible, to offer flexibility in hours, childcare arrangements or expenses, as a more flexible approach can lead to attracting a more diverse range of candidates.

The table below shows the position over the past three years.

<b>Position at 31 March 2007</b>			
	<b>2005</b>	<b>2006</b>	<b>2007</b>
<b>Total number of appointments</b>	118	118	117
<b>Women</b>	36 (30.5%)	33 (28%)	40 (34.2%)
<b>People from Minority Ethnic Backgrounds</b>	5 (4.2%)	9 (7.6%)	9 (7.7%)

<b>Disabled People</b>	1 (0.8%)	8 (6.8%)	4 (3.4%)
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## **Monitoring**

Diversity monitoring forms are issued together with application forms during recruitment exercises (but are not included in the sifting or interviewing process). Sponsor teams are then able to evaluate the public appointments process by monitoring the gender, ethnicity, and disability of candidates and can identify the numbers of those applying and subsequently interviewed to ensure that there are no avoidable barriers to under-represented groups.

### **3. Report on Activity**

The Cabinet Office has a dual role in relation to public appointments. As well as sponsoring its own public bodies, it is also responsible for advising all Government departments on policy in relation to public appointments and for co-ordinating activity across Government.

#### **Public Appointments vacancies website**

The Cabinet Office public appointments vacancies website ([www.publicappts-vacs.gov.uk](http://www.publicappts-vacs.gov.uk)) is used to advertise all the department's public appointment vacancies. Advertisements aim to reflect the view that there should be no barriers to under-represented groups and that each board is committed to equality of opportunity. The Cabinet Office also aims to promote awareness and ensure that as wide a range of potential applicants as possible are informed of vacancy opportunities. The site is free to use and receives several thousand visits every week, roughly 1000 on a week-day and about 500 per day on Saturday and Sunday. This shows a wide cross-section of people expressing an interest in public appointments. It also shows that over 50% of visitors are female, 30% of visitors are under 36 years old and around 17% are from an ethnic minority. About 9% of visitors say they are disabled, although this figure fluctuates.

### **4. Future Plans**

The table in section two shows that the Cabinet Office has made good progress in the number of people from minority ethnic backgrounds and the number of disabled people serving on the boards of the public bodies for which it is responsible. We aim to maintain this progress, however, this will be need to be balanced with the large number of potential changes to the sponsorship and make-up of the Cabinet Office NDPBs over the coming year, pending Machinery of Government changes and the impact of the Public Administration Select Committee inquiry into Ethical Regulators. Due to the large amount of change pending, diversity targets have not been confirmed and this will be the subject of a separate piece of work once the changes have been understood.

#### **Public Administration Select Committee**

In its inquiry into Ethical Regulators the Committee has made a number of recommendations which could affect the future of some of Cabinet Office bodies including the Advisory Committee on Business Appointments (ACOBA) and the

Committee on Standards in Public Life. The Committee has issued a separate report on ACOBA. The Government are currently considering the Committee's reports.

**DESCRIPTION OF THE WORK OF PUBLIC BODIES SPONSORED BY THE  
CABINET OFFICE AS AT 31 MARCH 2007**

**Advisory Committee on Advertising (ACA)**

**Role**

The Advisory Committee on Advertising is a group of recognised industry experts providing independent validation that government advertising is conducted in an effective, transparent and efficient manner. Its role is to help government ensure that its development of advertising and buying of advertising and media is done in a way that ensures best value for the tax payer.

Members are appointed by, and report to, the Minister for the Cabinet Office. The Government Communication Group provides a Secretariat service.

**Advisory Committee on Business Appointments (ACOBA)**

**Role**

The Advisory Committee on Business Appointments provides advice to the Prime Minister on applications from the most senior members of the Civil Service and Armed Forces who wish to take up outside appointments within two years of leaving Crown Service. Similarly, the Committee provides advice to the Foreign Secretary on applications from senior members of the Diplomatic Service. The Committee also offers advice direct to former Ministers if they wish to accept any employment outside government. Website: [www.acoba.gov.uk](http://www.acoba.gov.uk)

**Better Regulation Commission (BRC)**

**Role**

The Government established a Better Regulation Commission to provide independent advice to government, from business and other external stakeholders, about new regulatory proposals and about the Government's overall regulatory performance. The BRC is an independent advisory body whose terms of reference are: To advise the Government on action to:

- reduce unnecessary regulatory and administrative burdens; and
- ensure that regulation and its enforcement are proportionate, accountable, consistent, transparent and targeted.

Website:: [www.brc.gov.uk](http://www.brc.gov.uk)

## **Capacitybuilders**

### **Role**

Capacitybuilders is an executive agency and a company limited by guarantee launched in April 2006. It has responsibility for managing initially the £70 million ChangeUp programme for the financial years 2006/07 and 2007/08.

Capacitybuilders' mission is to secure a high-quality, sustainably-funded infrastructure for frontline voluntary and community organisations. This will allow organisations to achieve their aims better and use their resources more effectively.

Capacitybuilders' vision is of a third sector that is independent, innovative, flexible, responsive and sustainable, and that achieves its full potential in:

- Service delivery;
- Social innovation;
- Policy analysis;
- Campaigning; and
- Exercising its voice or representational role.

Website: [www.capacitybuilders.org.uk](http://www.capacitybuilders.org.uk)

## **Civil Service Appeal Board (CSAB)**

### **Role**

The Civil Service Appeal Board is an independent body sponsored by the Civil Service Group within the Cabinet Office. It hears appeals from civil servants against:

- dismissal;
- the withholding of compensation under the Civil Service Compensation Scheme to civil servants dismissed on inefficiency grounds;
- refusal to allow participation in political activities; and,
- forfeiture of superannuation.

The Civil Service Appeal Board is chaired by an external recruit supported by two deputies, one appointed from nominees submitted by the trade unions, the other appointed from nominees proposed by Civil Service management. They are supported by 18 Board members, nine from the official side and nine from the trade union side.

Website: [www.civilserviceappealboard.gov.uk](http://www.civilserviceappealboard.gov.uk)

## **Commissioner for the Compact**

The aim of the Commissioner is to promote good practice in partnership working between government and the voluntary and community sector through the Compact, overseeing its operation. The Commissioner will: investigate the position on Compact



compliance; research key issues and problems and publish findings and recommendations; work with Government Departments and others to assess their systems for ensuring Compact compliance and advise on how to embed the Compact in their corporate cultures; and make advice and information on best practice available to Compact partners at all levels in both sectors.

Website: [www.thecompact.org.uk](http://www.thecompact.org.uk)

## **Committee on Standards in Public Life (CSPL)**

### **Role**

The Committee on Standards in Public Life is an advisory non-departmental public body. It is charged to examine current concerns about standards of conduct of all holders of public office, including arrangements relating to financial and commercial activities, and make recommendations to any changes in present arrangements that might be required to ensure the highest standards of propriety in public life.

To fulfil this role and in addition to its formal inquiries, reports and research into public attitudes, the Committee devotes time throughout the year to discussing current issues and concerns relating to standards in public life. These considerations may, and sometimes do, result in full-scale inquiry. Even when no inquiry is conducted, these are regarded by the Committee as a useful check on current standards and the effectiveness, or otherwise, of the arrangements in place to ensure the highest standards of propriety in public life.

The Committee's consideration of these specific standards issues takes place within an overall appreciation of the level of trust in public institutions. The issues considered by the Committee come from a wide range of sources, including correspondence received, debates in Parliament, and issues raised by the media. Not all these issues are about 'current concerns' with standards in public life. The Committee is equally interested to see and consider issues that demonstrate that arrangements already in place are working to ensure the highest standards of propriety in public life.

The Committee reports to the Prime Minister, who appoints the Chair and Members.

Website: [www.public-standards.gov.uk](http://www.public-standards.gov.uk)

## **Futurebuilders Advisory Panel**

### **Role**

Futurebuilders is a programme set up to assist front line third sector organisations to build their capacity to increase the scale and scope of their public service delivery.

An advisory Non Departmental Public Body (NDPB) – the Futurebuilders Advisory Panel – provides advice to Ministers on the continuing objectives, priorities and governance of the Futurebuilders programme.

Website: [www.futurebuilders-england.org.uk](http://www.futurebuilders-england.org.uk)

## **House of Lords Appointments Commission (HOLAC)**

### **Role**

The House of Lords Appointments Commission makes recommendations on the appointment of non-party political peers. The Commission also vets for propriety nominations for life peerages, including those made by the political parties, and all individuals added to honours lists by the Prime Minister.

Website: [www.lordsappointments.gov.uk](http://www.lordsappointments.gov.uk)

## **Main Honours Advisory Committee (MHAC)**

### **Role**

The Main Honours Advisory Committee is formed by the Chairs of the eight specialist committees which look at nominations for honours from members of the public, government departments and others. Other members of the committee are the Chief of Defence Staff, the Permanent Secretary, Foreign and Commonwealth Office and another Permanent Secretary. The Committee is chaired by the Secretary of the Cabinet Office and Head of the Home Civil Service.

The Committee, and the sub-Committees, each normally meet twice a year to consider candidates for the New Year and Birthday Honours rounds.

The Main Honours Advisory Committee was established as part of the programme of reform to the honours system set out in Cm 6479: Reform of the Honours System published in February 2005. The individual specialist committees comprise a non-civil servant chair and a majority of non-civil service members, all selected after open competition. There are also Permanent Secretaries and other officials on the specialist committees, depending on the subject matter. Details of the composition of the committee can be found at [www.honours.gov.uk](http://www.honours.gov.uk)

## **Security Commission (SC)**

### **Role**

The Security Commission is available, at the request of the Prime Minister, to investigate and report on the circumstances in which a breach of security has

occurred in the public service and to advise whether any change in security arrangements is necessary or desirable.

### **Security Vetting Appeals Panel (SVAP)**

#### **Role**

The Security Vetting Appeals Panel exists to provide an independent avenue of appeal for existing staff and contractors whose security clearance has been refused or withdrawn and to make recommendations to the appropriate head of department.

### **Senior Salaries Review Body (SSRB)**

#### **Role**

The Senior Salaries Review Body provides independent advice to the Prime Minister, the Lord Chancellor and the Secretary of State for Defence on the remuneration of senior civil servants, holders of judicial office and senior members of the Armed Forces. It also advises the Prime Minister from time to time on the pay, pensions and allowances of members of Parliament and ministers, and if asked to do so it may advise the devolved administrations and Greater London Authority on the remuneration of their members and office holders. The Secretariat is provided by the Office of Manpower Economics.

Website: <http://www.ome.uk.com/review.cfm?body=4>

**PUBLIC BODIES SPONSORED BY THE CABINET OFFICE  
AS AT 31 MARCH 2007**

**Key: M = Male, F = Female, U = Unpaid, V = Vacant, Ex-O = Ex-officio**

<b>Advisory Committee on Advertising (ACA)</b>					
<b>Advisory NDPB</b>					
Address	5th Floor, 67 Tufton Street, London, SW1P 3QS				
Tel	0207 276 2700	Fax	0207 276 2720	Multiple Bodies	0
Email	Tim.dunmore@cabinet-office.x.gsi.gov.uk			Regulatory Function	No
Website	www.cabinetoffice.gov.uk				
Terms Of Reference	To provide independent validation that Government advertising is conducted in an effective, transparent and efficient manner, and to help Government ensure that its development of advertising and buying of advertising and media so it ensures best value for the taxpayer				
Notes	ACA dates back to World War Two. It does not produce an Annual Report but is the subject of an entry in the Cabinet Office Departmental Report available at www.cabinetoffice.gov.uk				
<b>Public Bodies Statistics 2006-2007</b>					
Chair	Mr Dick Emery			Remuneration	0
Chief Exec/Secretary	Mr Tim Dunmore			Remuneration	0 Civil Servant
Public Meetings	No	Public Minutes	No	Register Of Interests	Yes
Ombudsman	PCA	Annual Report	-	Last Review	-
Audit Arrangements	-	Gov't Funding	£1,509	Total Gross Expenditure	£0
OCPA Regulated	Yes			Staff Employed	0
Chair	Ministerial	1M U	Chair	Non-Ministerial	-
Deputy	Ministerial	-	Deputy	Non-Ministerial	-
Member	Ministerial	7M 4F U	Member	Non-Ministerial	-

<b>MEMBERSHIP</b>	
<b>Name</b>	<b>Remuneration</b>
Dick Emery (Chair)	Unpaid
Bernard Balderston	Unpaid
Sophie Castell	Unpaid
Elizabeth Fagan	Unpaid
Ann Francke	Unpaid
Andrew Marsden	Unpaid
John Mayhead	Unpaid
Mike Moran	Unpaid
Jayne O'Brien	Unpaid
Raoul Pinnell	Unpaid
Mel Williams	Unpaid
Jerry Wright	Unpaid

<b>Advisory Committee on Business Appointments (ACOBA)</b>					
<b>Advisory NDPB</b>					
Address	3rd Floor, 35 Gt Smith Street, London, SW1P 3BQ				
Tel	0207 276 2610	Fax	0207 276 2607	Multiple Bodies	0
Email	office@acoba.x.gsi.gov.uk			Regulatory Function	No
Website	www.acoba.gov.uk				
Terms Of Reference	To consider applications under the business appointments rules from senior Crown servants. To make recommendations to the Prime Minister (or other Ministers as appropriate). To provide advice, under published guidelines, to former Ministers on the acceptance of appointments or employment outside Government after leaving office.				
Notes	Body established in 1975. Review undertaken by Public Administration Select Committee. ACOBA's Annual Report for 2005-06 is available at www.acoba.gov.uk				
<b>Public Bodies Statistics 2006-2007</b>					
Chair	The Rt Hon The Lord Mayhew of Twysden QC DL			Remuneration	0
Chief Exec/Secretary	Mr Tony Nichols			Remuneration	0 Civil Servant
Public Meetings	No	Public Minutes	No	Register Of Interests	No
Ombudsman	-	Annual Report	2006	Last Review	-
Audit Arrangements	-	Gov't Funding	£161,385 (06/07)	Total Gross Expenditure	£142,026 (06/07)
OCPA Regulated	Yes			Staff Employed	4
Chair	Ministerial	1M U	Chair	Non-Ministerial	-
Deputy	Ministerial	1M U	Deputy	Non-Ministerial	-
Member	Ministerial	5M U, 1 V	Member	Non-Ministerial	-

<b>Membership</b>	
The Chair and Members of the Committee have been asked to remain in post by the Prime Minister, while the Government considers the report of the Public Administration Select Committee	
<b>Name</b>	<b>Remuneration</b>
Rt Hon Lord Mayhew of Twysden QC DL (Chair)	Unpaid
Sir John Blelloch KCB (Deputy Chair)	Unpaid
Admiral Sir Kenneth Eaton GBE KCB	Unpaid
Rt Hon Lord Maclennan of Rogart	Unpaid
Rt Hon Lord Morris of Aberavon KG QC	Unpaid
Sir Bryan Nicholson GBE	Unpaid
Lord Wilson of Tillyorn KT GCMG	Unpaid

<b>Better Regulation Commission (BRC)</b>					
<b>Advisory NDPB</b>					
Address	5 <sup>th</sup> floor, 22 Whitehall, London, SW1 2WH				
Tel	0207 276 2143	Fax	-	Multiple Bodies	0
Email	commission@cabinet-office.x.gsi.gov.uk			Regulatory Function	No
Website	www.brc.gov.uk				
Terms Of Reference	To advise the Government on action to reduce unnecessary regulatory and administrative burdens; and, ensure that regulation and its enforcement are proportionate, accountable, consistent, transparent and targeted.				
Notes	Body established in September 1997 as the Better Regulation Task Force, but re-named on 1 January 2006 the Better Regulation Commission. Although the Commission's monthly meetings are not open to the public, Commission Members have meetings with stakeholders and members of the public to discuss regulatory issues especially in relation to Commission reviews, studies and reports they may be writing. Action points from the monthly meetings are available upon request.				
<b>Public Bodies Statistics 2006-2007</b>					
Chair	Mr Rick Haythornthwaite			Remuneration	0
Chief Exec/Secretary	Mr Peter Horne, Head of BRC Secretariat			Remuneration	0 Civil Servant
Public Meetings	Yes	Public Minutes	Yes	Register Of Interests	Yes
Ombudsman	PCA	Annual Report	2006	Last Review	-
Audit Arrangements	-	Gov't Funding	£682,000	Total Gross Expenditure	£0
OCPA Regulated	Yes			Staff Employed	8
Chair	Ministerial	1M U	Chair	Non-Ministerial	-
Deputy	Ministerial	1F U	Deputy	Non-Ministerial	-
Member	Ministerial	8M 8F U	Member	Non-Ministerial	-

<b>Membership</b>	
<b>Name</b>	<b>Remuneration</b>
Rick Haythornthwaite (Chair)	Unpaid
Teresa Graham OBE (Deputy chair)	Unpaid
Adrian Askew	Unpaid
Lynne Berry	Unpaid
Jean Coussins	Unpaid
Michael Gibbons	Unpaid
Steven Gould	Unpaid
Philip Jansen	Unpaid
Lord James Lindsay	Unpaid
Ian Peters	Unpaid
Penelope Rowlatt	Unpaid
Janet Russell CBE	Unpaid
Eve Salomon	Unpaid
Professor Shamit Saggarr	Unpaid
Sarah Veale	Unpaid
Simon Walker	Unpaid
Helen Wallace	Unpaid
Victoria Younghusband	Unpaid

<b>Capacitybuilders</b>					
<b>Executive NDPB</b>					
Address	77 Paradise Circus, Queensway, Birmingham, B1 2DT				
Tel	0121 237 5100	Fax	-	Multiple Bodies	0
Email	-			Regulatory Function	No
Website	www.capacitybuilders.org.uk				
Terms Of Reference	Capacitybuilders was established in April 2006 with responsibility for managing the ChangeUp programme for financial years 2006/2007 and 2007/2008. ChangeUp is a government funding programme, developed with voluntary and community organisations, to build capacity and infrastructure in their sector.				
Notes					
<b>Public Bodies Statistics 2006-2007</b>					
Chair	Chris Pond			Remuneration	£18,000 pa
Chief Exec/Secretary	Simon Hebditch			Remuneration	£80,000
Public Meetings	No	Public Minutes	Yes	Register Of Interests	Yes
Ombudsman	-	Annual Report	-	Last Review	-
Audit Arrangements	Grant Thornton	Gov't Funding	£37,298,000	Total Gross Expenditure	£32,854,787
OCPA Regulated	Yes			Staff Employed	29
Chair	Ministerial	1M P	Chair	Non-Ministerial	-
Deputy	Ministerial	-	Deputy	Non-Ministerial	-
Member	Ministerial	-	Member	Non-Ministerial	3M 3F P

<b>Membership</b>	
<b>Name</b>	<b>Remuneration</b>
Chris Pond (Chair)	£10,000 pa (40 days)
Caryl Agard OBE	£10,000 pa (40 days)
Margaret Bolton	£10,000 pa (40 days)
David Harbourne	£10,000 pa (40 days)
Julia Kaufmann OBE	£10,000 pa (40 days)
Sir Roger Singleton	£10,000 pa (40 days)
Margaret Talbot OBE	£10,000 pa (40 days)

<b>Commission for the Compact</b>					
<b>Executive NDPB</b>					
Address	77 Paradise Circus, Queensway, Birmingham, B1 2DT				
Tel	0121 237 5902	Fax	0121 233 2120	Multiple Bodies	0
Email	info@thecomcompact.org.uk			Regulatory Function	No
Website	<a href="http://www.thecomcompact.org.uk">www.thecomcompact.org.uk</a>				
Terms Of Reference	To promote best practice in partnership working and oversee the operation of the Compact on relations between government and the voluntary and community sector.				
Notes	Business plan launched April 2007. To be formally constituted June/July 2007. Consultation deadline on business plan is 31 July 2007, reporting by 30 September 2007.				
<b>Public Bodies Statistics 2006-2007</b>					
Chair	John Stoker			Remuneration	£40,000 p/t
Chief Exec/Secretary	Appointment process about to be started			Remuneration	£65,000 to £80,000
Public Meetings	Yes	Public Minutes	Yes	Register Of Interests	Yes
Ombudsman	PCA	Annual Report	-	Last Review	-
Audit Arrangements	-	Gov't Funding	£0	Total Gross Expenditure	£0
OCPA Regulated	Yes			Staff Employed	0
Chair	Ministerial	1M P	Chair	Non-Ministerial	-
Deputy	Ministerial	-	Deputy	Non-Ministerial	-
Member	Ministerial	-	Member	Non-Ministerial	-

<b>Membership</b>	
<b>Name</b>	<b>Remuneration</b>
John Stoker (Chair designate)	£40,000 pa



<b>Civil Service Appeal Board (CSAB)</b>					
<b>Advisory NDPB</b>					
Address	Room G32, 22 Whitehall, London, SW1H 2WH				
Tel	0207 276 3832	Fax	0207 276 3836	Multiple Bodies	0
Email	Keith.Wright@cabinet-office.x.gsi.gov.uk			Regulatory Function	No
Website	www.civilserviceappealboard.gov.uk				
Terms Of Reference	To consider appeals from civil servants against: refusal to allow participation in political activities; forfeiture of superannuation; dismissal and early retirement; and, non-payment or the amount of compensation paid on dismissal on inefficiency grounds.				
Notes	Body Established in 1971. Members also receive a preparation fee of 0.5 day's fee for each full day's attendance at hearings. CSAB's Annual Report for 2005/06 can be found at: <a href="http://www.civilserviceappealboard.gov.uk">www.civilserviceappealboard.gov.uk</a>				
<b>Public Bodies Statistics 2006-2007</b>					
Chair	Mr John Davies			Remuneration	£360 per day
Chief Exec/Secretary	Mr Keith Wright			Remuneration	0 Civil Servant
Public Meetings	No	Public Minutes	No	Register Of Interests	No
Ombudsman	-	Annual Report	2005/06	Last Review	2003
Audit Arrangements	-	Gov't Funding	£356,482	Total Gross Expenditure	£367,000
OCPA Regulated	Yes			Staff Employed	0
Chair	Ministerial	1M P	Chair	Non-Ministerial	-
Deputy	Ministerial	-	Deputy	Non-Ministerial	2 V
Member	Ministerial	-	Member	Non-Ministerial	14M 4F P

<b>Membership</b>	
<b>Name</b>	<b>Remuneration</b>
John Davies OBE (Chair)	£360 per day
Christine Alderson	£175 per day
Alec Audley	£175 per day
Caroline Banks	£175 per day
Veronica Bayne	£175 per day
George Bertram CB	£175 per day
Stephen Wyn Boys Smith	£175 per day
John Carling	£175 per day
Alan Churchard	£175 per day
Pauline Cryer	£175 per day
Edward Elsey	£175 per day
David Evans	£175 per day
Pat Kelly	£175 per day
Don Rayson	£175 per day
Graham Reid CB	£175 per day
Alan Turner CBE	£175 per day
John Turner CB	£175 per day
Ivor Ward CBE	£175 per day
Frank Winrow	£175 per day

<b>Committee on Standards in Public Life (CSPL)</b>					
<b>Advisory NDPB</b>					
Address	35 Great Smith Street, London SW1P 3BQ				
Tel	0207 276 2595	Fax	0207 276 2585	Multiple Bodies	0
Email	public@standards.x.gsi.gov.uk			Regulatory Function	No
Website	www.public-standards.gov.uk				
Terms Of Reference	<p>To examine current concerns about standards of conduct of all holders of public office, including arrangements relating to financial and commercial activities, and make recommendations as to any changes in present arrangements which might be required to ensure the highest standards of propriety in public life.</p> <p>For these purposes, public office should include: Ministers, civil servants and advisers; Members of Parliament and UK Members of the European Parliament; Members and senior officers of all non-departmental public bodies and of national health service bodies; non-ministerial office holders; members and other senior officers of other bodies discharging publicly-funded functions; and elected members and senior officers of local authorities. To review issues in relation to the funding of political parties, and to make recommendations as to any changes in present arrangements.</p>				
Notes	Body was established in 1994. Annual report for 2006 is available at www.public-standards.gov.uk				
<b>Public Bodies Statistics 2006-2007</b>					
Chair	Sir Alistair Graham			Remuneration	£440 per day
Chief Exec/Secretary	Dr Richard Jarvis			Remuneration	0 Civil Servant
Public Meetings	Yes	Public Minutes	Yes	Register Of Interests	Yes
Ombudsman	-	Annual Report	2006	Last Review	2000
Audit Arrangements	-	Gov't Funding	£477,745	Total Gross Expenditure	£0
OCPA Regulated	Yes			Staff Employed	5
Chair	Ministerial	1M P	Chair	Non-Ministerial	-
Deputy	Ministerial	-	Deputy	Non-Ministerial	-
Member	Ministerial	2M 4F P, 1M 2F U	Member	Non-Ministerial	-

<b>Membership</b>	
<b>Name</b>	<b>Remuneration</b>
Lloyd Clarke QPM	£240 per day
Rita Donaghy CBE	£240 per day
Prof Hazel Genn CBE	£240 per day
Sir Alistair Graham (Chair)	£440 per day
Dame Patricia Hodgson DBE	£240 per day
Baroness Maddock*	£240 per day
Rt Hon Alun Michael JP MP	Unpaid
Rt Hon Baroness Shephard of Northwold JP DL*	£240 per day
Dr Elizabeth Vallance	£240 per day
Dr Brian Woods-Scawen DL	£240 per day

\*Only remunerated if working on Committee business on a day not attending House of Lords.

<b>Futurebuilders Advisory Panel</b>					
<b>Advisory NDPB</b>					
Address	OTS, 2nd Floor, 35 Great Smith St, London, SW1P 3BQ				
Tel	0207 276 6045	Fax	0207 276 6333	Multiple Bodies	0
Email	futurebuilders.advisorypanel@cabinet-office.x.gsi.			Regulatory Function	No
Website					
Terms Of Reference	<p>The Advisory Panel's terms of reference are to: advise on progress, effectiveness and future developments relating to the fund; scrutinise and evaluate the activities of the fund; influence the development of the fund.</p> <p>The Advisory Panel works in close co-operation with the Futurebuilders Board and with its other evaluation programmes, while maintaining the independence which a 'critical friend' requires.</p>				
Notes					
<b>Public Bodies Statistics 2006-2007</b>					
Chair	Baroness Jill Pitkeathley			Remuneration	£400 per day
Chief Exec/Secretary	Rosemary Mitchell			Remuneration	Civil Servant
Public Meetings	No	Public Minutes	No	Register Of Interests	Yes
Ombudsman	-	Annual Report	2006	Last Review	2006
Audit Arrangements	-	Gov't Funding	£0	Total Gross Expenditure	£135,786
OCPA Regulated	Yes			Staff Employed	0
Chair	Ministerial	1F P	Chair	Non-Ministerial	-
Deputy	Ministerial	-	Deputy	Non-Ministerial	-
Member	Ministerial	-	Member	Non-Ministerial	4M 5F P, 3F EX-O

<b>Membership</b>	
<b>Name</b>	<b>Remuneration</b>
Baroness Jill Pitkeathley (Chair)	£400 per day
Mohammed Amran	£250 per day
Imtiaz Farookhi	£250 per day
Margaret Hyde	£250 per day
Pam McHale	£250 per day
Bhupendra Mistry	£250 per day
Maureen Salmon	£250 per day
Anna Southall	£250 per day
Ted Unsworth	£250 per day
Sarah Wood	£250 per day
Flora Goldhill (Ex-officio)	N/A
Marion Kerr (Ex-officio)	N/A
Hilary Norman (Ex-officio)	N/A

<b>House of Lords Appointments Commission (HOLAC)</b>					
<b>Advisory NDPB</b>					
Address	35 Great Smith St, London, SW1P 3BQ				
Tel	0207 276 2005	Fax	0207 276 2109	Multiple Bodies	0
Email	enquiry@lordsappointments.x.gsi.gov.uk			Regulatory Function	No
Website	www.lordsappointments.gov.uk				
Terms Of Reference	To make recommendations on the appointment of non-party-political peers. The Commission also vets for propriety all nominations for life peerages, including those made by the political parties, and all individuals added to honours lists by the Prime Minister.				
Notes	Body established in May 2000. Three of the Members are each proposed by the Party Leader of the three main political parties. Their appointments are not subject to OCPA rules. HOLAC'S Annual Report available on its website.				
<b>Public Bodies Statistics 2006-2007</b>					
Chair	Lord Stevenson of Coddendam CBE			Remuneration	0
Chief Exec/Secretary	Mr Jim Barron CBE			Remuneration	0 Civil Servant
Public Meetings	No	Public Minutes	No	Register Of Interests	Yes
Ombudsman	-	Annual Report	2005-06	Last Review	-
Audit Arrangements	-	Gov't Funding	£103,000	Total Gross Expenditure	£0
OCPA Regulated	Yes			Staff Employed	3
Chair	Ministerial	1M U	Chair	Non-Ministerial	-
Deputy	Ministerial	-	Deputy	Non-Ministerial	-
Member	Ministerial	2M 3F P, 1 V	Member	Non-Ministerial	-

<b>Membership</b>	
<b>Name</b>	<b>Remuneration</b>
Lord Stevenson of Coddendam CBE (Chair)*	£5,000 per annum
Rt Hon Baroness Dean of Thornton-le-Flyde	£3,000 per annum
Lord Dholakia OBE DL	£3,000 per annum
Rt Hon Lord Hurd of Westwell CH CBE PC	£3,000 per annum
Felicity Huston	£3,000 per annum
Angela Sarkis CBE	£3,000 per annum

*\*remuneration and expenses are waived.*

<b>Main Honours Advisory Committee (MHAC)</b>					
<b>Advisory NDPB</b>					
Address	Ceremonial Secretariat, Cabinet Office, 35 Great Smith Street, London, SW1P 3BQ				
Tel	0207 276 2081	Fax	0207 276 2766	Multiple Bodies	0
Email	Gary.rogers@cabinet-office.gsi.gov.uk			Regulatory Function	No
Website	www.honours.gov.uk				
Terms Of Reference	To review the work of the sub-committees; reassess any sensitive or controversial recommendations or omissions and to seek to ensure that the balance between the various sectors is satisfactory.				
Notes	Body established in October 2005.				
<b>Public Bodies Statistics 2006-2007</b>					
Chair	Sir Gus O'Donnell KCB			Remuneration	0
Chief Exec/Secretary	Mr Denis Brennan			Remuneration	0 Civil Servant
Public Meetings	No	Public Minutes	No	Register Of Interests	No
Ombudsman	-	Annual Report	-	Last Review	-
Audit Arrangements	-	Gov't Funding	£2,023	Total Gross Expenditure	£0
OCPA Regulated	No			Staff Employed	0
Chair	Ministerial	-	Chair	Non-Ministerial	1M EX-O
Deputy	Ministerial	-	Deputy	Non-Ministerial	-
Member	Ministerial	-	Member	Non-Ministerial	6M 2F U, 3M EX-O

<b>Membership</b>	
<b>Name</b>	<b>Remuneration</b>
Sir Gus O'Donnell KCB (Ex-officio Chair)	Unpaid
Dame Carol Black DBE	Unpaid
Dame Alexandra Burslem DBE	Unpaid
Sir John Collins	Unpaid
Sir David Cooksey	Unpaid
Lord MacLaurin of Knebworth DL	Unpaid
Lord May of Oxford OM AC	Unpaid
Lord Newton of Braintree OBE	Unpaid
Lord Rothschild OM GBE	Unpaid
Sir David Normington KCB (Ex-officio)	Unpaid
Sir Peter Ricketts (Ex-officio)	Unpaid
Air Chief Marshal Stirrup GCB AFC DSC (Ex-officio)	Unpaid

<b>Security Commission (SC)</b>					
<b>Advisory NDPB</b>					
Address	Room 2.42, Ripley Building, 26 Whitehall, London, SW1A 2WH				
Tel	0207 276 5642	Fax	0207 276 5651	Multiple Bodies	0
Email	Martin.fuller@cabinet-office.x.gsi.gov.uk			Regulatory Function	No
Website	-				
Terms Of Reference	To investigate and report on the circumstances in which a breach of security has occurred in the public service and to advise whether any change in security arrangements is necessary or desirable.				
Notes	Body established in January 1964. The SC does not produce an Annual Report, but there is an entry for the SC in the Cabinet Office Departmental Report 2007, available at <a href="http://www.cabinetoffice.gov.uk">www.cabinetoffice.gov.uk</a> Secretariat - 2 P/T employed for a total of 0.7 man-years.				
<b>Public Bodies Statistics 2006-2007</b>					
Chair	Vacant			Remuneration	0
Chief Exec/Secretary	Mr Martin Fuller			Remuneration	0 Civil Servant
Public Meetings	No	Public Minutes	No	Register Of Interests	Yes
Ombudsman	-	Annual Report	-	Last Review	-
Audit Arrangements	-	Gov't Funding	£3,500	Total Gross Expenditure	£0
OCPA Regulated	Yes			Staff Employed	0
Chair	Ministerial	1 V	Chair	Non-Ministerial	-
Deputy	Ministerial	1M U	Deputy	Non-Ministerial	-
Member	Ministerial	-	Member	Non-Ministerial	3M P, 2 V

<b>Membership</b>	
<b>Name</b>	<b>Remuneration</b>
Sir Charles Mantell (Alternative Chairman)	Unpaid
Sir John Foley KCB OBE MC MBE	£272 per day
Sir John Goulden KCMG	£272 per day
Sir Clive Whitmore GCB CVO	£272 per day

## Security Vetting Appeals Panel (SVAP)

Advisory NDPB					
Address	Room 2.42, Ripley Building, 26 Whitehall, London, SW1A 2WH				
Tel	0207 276 5645	Fax	0207 276 5651	Multiple Bodies	0
Email	Martin.sterling@cabinet-office.x.gsi.gov.uk			Regulatory Function	No
Website	-				
Terms Of Reference	To hear appeals against the withdrawal or refusal of security clearance and to make recommendations to the appropriate head of department.				
Notes	Body established in July 1997. The SVAP does not produce an Annual Report, but there is an entry for the SVAP in the Cabinet Office Departmental Report 2007, available at <a href="http://www.cabinetoffice.gov.uk">www.cabinetoffice.gov.uk</a> . Secretariat - 2 P/T staff employed for a total of 1.5 man-years.				
Public Bodies Statistics 2006-2007					
Chair	The Rt Hon Dame Janet Smith DBE			Remuneration	0
Chief Exec/Secretary	Mr Martin Sterling			Remuneration	0 Civil Servant
Public Meetings	No	Public Minutes	No	Register Of Interests	Yes
Ombudsman	-	Annual Report	-	Last Review	-
Audit Arrangements	-	Gov't Funding	£39,100	Total Gross Expenditure	£0
OCPA Regulated	Yes			Staff Employed	2
Chair	Ministerial	1F U	Chair	Non-Ministerial	-
Deputy	Ministerial	1M U	Deputy	Non-Ministerial	-
Member	Ministerial	-	Member	Non-Ministerial	4M P

### Membership

Name	Remuneration
Rt Hon Dame Janet Smith DBE (Chair)	Unpaid
Sir David Penry-Davey (Deputy Chair)	Unpaid
Sir John Blelloch KCB	£220 per day
Dr George Gowans Gray CBE	£220 per day
Peter Jones	£220 per day
Sir Peter Woodhead	£220 per day

<b>Senior Salaries Review Body (SSRB)</b>					
<b>Advisory NDPB</b>					
Address	Office of Manpower Economics, 6th Floor Kingsgate House, 66-74 Victoria Street, London, SW1E 6SW				
Tel	0207 215 8276	Fax	0207 215 4445	Multiple Bodies	0
Email	Alan.dawson@dti.gsi.gov.uk			Regulatory Function	No
Website	www.ome.uk.com/review.cfm?body=4				
Terms Of Reference	Provides independent advice to the Prime Minister, the Lord Chancellor and the Secretary of State for Defence on the remuneration of holders of judicial office; senior civil servants; senior officers of the armed forces; and other such public appointments as may from time to time be specified.				
Notes	Established as Top Salaries Review Body in May 1971, with present name in July 1993. Covered in the Cabinet Office Annual Report. The 29th Report on Senior Salaries is available at: www.ome.uk.com				
<b>Public Bodies Statistics 2006-2007</b>					
Chair	Mr John Baker CBE			Remuneration	£350 per day
Chief Exec/Secretary	Mr Keith Masson			Remuneration	0 Civil Servant
Public Meetings	No	Public Minutes	No	Register Of Interests	Yes
Ombudsman	-	Annual Report	-	Last Review	-
Audit Arrangements	DTI	Gov't Funding	£23,700	Total Gross Expenditure	£0
OCPA Regulated	Yes			Staff Employed	0
Chair	Ministerial	1M P	Chair	Non-Ministerial	-
Deputy	Ministerial	-	Deputy	Non-Ministerial	-
Member	Ministerial	6M 2F P	Member	Non-Ministerial	1M EX-O

<b>Membership</b>	
<b>Name</b>	<b>Remuneration</b>
John Baker (Chair)	£350 per day
Mark Baker	£300 per day
Mary Galbraith	£300 per day
Mei Sim Lai	£300 per day
Michael Langley	£300 per day
Jim McKenna	£300 per day
Sir Peter North	£300 per day
Richard Pearson	£300 per day
Paul Williams	£300 per day
Prof David Greenaway (Ex-officio)	£300 per day



## Task Forces, Ad hoc Advisory Groups and Reviews

<b>Rogers Review</b>					
<b>Review Group</b>					
Date Established	November 2006				
Date Reported/Due to Report	March 2007				
Report Details	Rogers Review – National enforcement priorities for local authority regulatory services ( <a href="http://www.rogersreview.org.uk">http://www.rogersreview.org.uk</a> )				
Date Wound Up	March 2007				
Notes	National enforcement priorities for local authority regulatory services.				
<b>Appointments Summary</b>					
Ministers	0	Civil Servants	0	Wider Public Servants	1
Voluntary/ Charity Sector	0	Private Sector	0		
Chair	Peter Rogers				

<b>The Role of the Third Sector in Economic and Social Regeneration</b>					
<b>Review Group</b>					
Date Established	15 May 2006				
Date Reported/Due to Report	July 2007				
Report Details	CSR Review: Joint HMT/OTS				
Date Wound Up	July 2007				
Notes	Part of the 2007 Comprehensive Spending Review.				
<b>Appointments Summary</b>					
Ministers	1	Civil Servants	7	Wider Public Servants	0
Voluntary/ Charity Sector	1	Private Sector	0		
Chair	Campbell Roy/Pat Samuel				

<b>Third Sector Review Advisory Group</b>					
<b>Ad-Hoc Advisory Group</b>					
Date Established	8 November 2006				
Date Reported/ Due to Report	-				
Report Details	The interim report was published on 6 December 2006 in a joint launch with Dawn Primarolo, Paymaster General and Ed Miliband, Minister for the Third Sector. Final report due to be published summer 2007				
Date Wound Up	Summer 2007				
Notes	The Group have not authored any official papers. However, as part of their remit they have advised on the two papers coming out of the Third Sector Review. The Group advise the Chancellor of the Exchequer and the Minister for the Third Sector on the Third Sector Review. Membership includes those with experience of working on front-line organisations, representatives and infrastructure organisations and faith communities.				
<b>Appointments Summary</b>					
Ministers	1	Civil Servants	0	Wider Public Servants	0
Voluntary/ Charity Sector	21	Private Sector	0		
Chair	Maeve Sherlock				

## Voluntary and Community Sector Advisory Group

### Ad-Hoc Advisory Group

Date Established	2003
Date Reported/Due to Report	-
Report Details	-
Date Wound Up	-
Notes	-

### Appointments Summary

Ministers	0	Civil Servants	0	Wider Public Servants	0
Voluntary/ Charity Sector	11	Private Sector	8		
Chair	Fran Beckett				