



ROYAL MINT

GREEN TRANSPORT PLAN

This plan describes the measures the Royal Mint will investigate in order to reduce the environmental effects of transportation associated with its activities.

SIGNED:

DIRECTOR OF ENGINEERING
SERVICES

APPROVED:

DEPUTY MASTER

DATE:

9th June 1999

MAY 1999

Royal Mint Green Transport Plan

- The plan is a set of measures looking at the reduction of the environmental effects of travel to and from work and transport activity during work.

- This means looking at the four issues below:

- 1. Commuting
- 2. Business travel
- 3. Fleet vehicles
- 4. Delivery/Commercial traffic

These issues form the basis of the Royal Mint's Green Transport Policy which is restated below.

Each of these areas will be examined individually to look at current arrangements and what measures could be put in place to reduce the environmental effects.

Geographically, the Mint is located at the southern end of the Rhondda valleys and 11 miles North West of Cardiff, please see enclosed map.

Principal roads

M4 Junction 34 from East or West then A4119

Cardiff A4119 or A470/M4

Pontypridd A473 then A4119

Bridgend M4 or A473 then A4119

Valleys various roads then A4119

Principal Rail Stations

Pontypridd 12 miles away

Pontyclun 4 miles away

Royal Mint Green Transport Policy

- The Policy will state the aims and intentions of the Royal Mint with regards to its green transport initiatives
- which will centre around 4 key areas.

Commuting

- **Policy** - The Royal Mint will encourage changes of its employees' commuting to work to more greener methods by means of a Commuting Action Plan .
- Initiatives - Car Sharing, Good Driver Practise advice, Increased use of Buses, Trains and Bicycles

Business Travel

- **Policy** - The Royal Mint will develop an integrated Business Travel Plan to ensure the business travel is done efficiently and in as green a manner as possible
- Initiatives - Increased use of Trains, shared vehicles to meetings, Investigation of alternatives to meetings- i.e. use of new technologies.

Fleet Vehicles

- **Policy** - The Royal Mint will monitor the operation of its vehicle fleet to ensure all environmental requirements with regards to a green transport policy are met.
- Initiatives - Driver Training, Improved communications for Driver Duties, Green vehicles, Regular Maintenance, Improved vehicle load carrying.

Delivery/Commercial Traffic

- **Policy** - The Royal Mint will develop an ongoing system to ensure that all deliveries to and from the Mint will be in a sustainable and environmentally friendly method.
- Initiatives - Liaison with suppliers, Efficient journey loads, Well maintained vehicles, Stock delivery reviews, Waste minimisation.

LOCATION OF STAFF BY POST CODE

As can be seen from the map, there are several post codes covering the 15 radius of the map.
The numbers of staff by post code is as follows:

Post Code	Staff Numbers	Post Code	Staff Numbers	Post Code	Staff Numbers
BS9	1	CF40	82	NP1	1
CFI(11)	1	CF41	59	NP2	2
CF2	3	CF42	62	NP44	1
CF3	3	CF43	25	NP6	1
CF4	21	CF44	6	NP9	2
CF5	8	CF45	3	SA1	1
CF7	62	CF48	1	SA11	1
CF8	9	CF61	3	SA2	1
CF31	33	CF62	2	SA5	1
CF32	15	CF63	3	SA8	1
CF33	6	CF64	1		
CF34	3	CF71	6		
CF35	22	CF72	27		
CF36	1	CF78	1		
CF37	41	CF81	1		
CF38	60	CF83	5		
CF39	158				

This represents about 70% of the staff. The Mint should have a better picture once the questionnaire has been completed.

From the post code map, it is apparent that the general distribution mirrors the road corridors down through the valleys.

1. Commuting

- 1.1 The Royal Mint operates as a commercial enterprise and employs approximately 1,000 staff at the Llantrisant site. The Grosvenor Gardens office will be dealt with separately.

It operates several shift patterns within the site, the principal ones being:

Day Shift	(a)	Mostly the administration and services staff - (08.30 to 16.30) The majority of these staff operate a flexitime system.	
Day Shift	(b)	Some production and service staff (07.30 to 15.30)	
Early Day Shift		Production staff	(06.00 to 14.00)
Three Shift Pattern		Production staff	(06.00 to 14.00) (14.00 to 22.00)
Five Shift Pattern		Production staff	(06.00 to 14.00) (14.00 to 22.00) (22.00 to 06.00) (+ 10 days off between the full shift cycles)

The breakdown of the staff complement is as follows:

Day Shift	(a)	Approximately 30%
Day Shift	(b)	Approximately 8%
Early Day Shift		Approximately 2%
Three Shift Pattern		Approximately 27%
Five Shift Pattern		Approximately 30%

These work patterns are further complicated by having separate production units within the site.

The work force is taken from a wide area around the Mint. The majority are within a 15 mile radius, though the lines of access are restricted (see map on page 4 for the general breakdown of staff location).

The principal method of travel currently used by the staff is the car.

A few use motor cycles and a smaller number use bicycles, with even less using public transport.

The problems of using public transport involve both the geographical location of the Mint and the timetables of buses and trains.

Trains run either on main line to Pontyclun (Cardiff - Bridgend line) or on the valleys network from Cardiff.

Buses run from:

Porth - Tonypany - Cardiff via the A4119 (122 service) and Penrhys - Tonypany - Cardiff A470/M4/A4119 (X9) Pontypridd - Bridgend 249, change in Talbot Green (1.5 miles from Mint) for 122 or X9 (Stagecoach Rhondda)

Other bus services would link into the Pontypridd, Porth or Cardiff services.

Other operators provide buses on similar routes to Talbot Green, but no buses are run from Talbot Green other than the 122/X9 service. The schedule is included (pages 6/7), but as the service is hourly, it is currently not much use for the shift patterns. Sunday bus services are virtually non-existent.

* are the approximate times at the Mint

PORTH - TONYPANDY - CARDIFF via Talbot Green, Rhydlafar, Llandaff										122
Mondays to Saturdays (except Bank Holiday Mondays)										
	M-F	S						Sh	Sh	M-F S
PORTH (opp. Lewis Merthyr Club)	0600	0635	0645	0745				1900	2000	2140
Porth (Rhonda Buses)	0532	0602	0637	0647	0747					2240
Trealaw (Miskin Hotel)	0539	0609	0642	0654	0754					2241
Uwernypia (Ynyscynon Road)	0546	0616	0647	0701	0801					2245
TONYPANDY (Bus Station)	0550	0620	0650	0705	0805					2248
TONYPANDY (Bus Station) dep.	0550	0620	0652	0707	0807	0907		1407	1507	2150
Pennygraig (Housing Office)	0558	0628	0700	0715	0815	0915		1415	1515	2155
Trebanog Arms	0605	0635	0706	0723	0823	0923		1423	1523	2201
Pretoria Road	0610	0640	0712	0727	0827	0927	then	1427	1527	2203
TONYREFAIL (Waunderhydd Road)	0613	0643	0715	0730	0830	0930		1430	1530	2205
Tynybryn (Post Office)	0616	0646	0718	0733	0833	0933		1433	1533	2208
Coedaly (Constitutional Club)	0620	0650	0722	0737	0837	0937		1437	1537	2212
TALBOT GREEN (Tesco)	0628	0658	0730	0745	0845	0945	hourly	1445	1545	2219
TALBOT GREEN (Tesco) dep.	0628	0658	0733	0748	0848	0948		1448	1548	2219
Pontyclun (Bethel Chapel)	0632	0702	0737	0752	0852	0952		1452	1552	2224
Myndy Cross	0637	0707	0742	0757	0857	0957		1457	1557	2228
Groesfaen (Bethel Chapel)	0641	0711	0746	0801	0901	1001	until	1501	1601	2232
Craigiau Inn						1003		1503	1603	2237
Rhydlafar Hospital (Main Road)	0646	0716	0751	0806	0906	1006		1506	1606	2243
Danescourt Way (Heol Seddon)	0650	0720	0755	0810	0910	1012		1512	1612	2248
Llandaff (Maltsters Arms)	0653	0723	0758	0813	0913	1017		1517	1617	2248
CARDIFF (Bus Stn. Stand A4)	0706	0736	0815	0828	0928	1030		1530	1630	2257
	M-F	M-F	S	M-F				L	M-F	Sh
CARDIFF (Bus Stn. Stand A4)	0715	0715	0740	0817	0840			1340	1440	1540
Llandaff (Maltsters Arms)	0726	0726	0751	0828	0851			1351	1451	1551
Danescourt Way (Heol Seddon)	0730	0730	0755	0835	0855			1355	1455	1555
Rhydlafar Hospital (Main Road)	0734	0734	0759	0833	0858	then		1359	1459	1559
Craigiau Inn					0903			1403	1503	1603
Groesfaen (Bus Bay)	0739	0739	0804	0838	0906			1406	1506	1606
Myndy Cross	0743	0743	0808	0842	0910			1410	1510	1610
Pontyclun (Bethel Chapel)	0749	0749	0814	0847	0915	hourly		1416	1516	1616
TALBOT GREEN (Tesco)	0753	0753	0818	0851	0920			1420	1520	1620
Coedaly (Constitutional Club)	0755	0800	0800	0825	0850	0927		1427	1527	1627
Tynybryn (Post Office)	0759	0804	0804	0828	X	0931		1431	1531	1631
TONYREFAIL (Waunderhydd Road)	0732	0807	0807	0832	X	0934	until	1434	1534	1634
Pretoria Road	0735	0810	0810	0835	X	0937		1437	1537	1637
Trebanog Arms	0739	0814	0814	0839	0908	0941		1441	1541	1641
Pennygraig (Post Office)	0745	0820	D	0845	0913	0947		1447	1547	1647
TONYPANDY (Bus Station)	0752	0827	D	0852	0918	0955		1455	1555	1655
Uwernypia (Princess Louise Road)	0756	0831	D	0856	0921					D
Trealaw (Miskin Hotel)	BLR			BLR						D
Porth (Rhonda Buses)				0823						D
PORTH (War Memorial)				0821						D
Sundays & Bank Holiday Mondays										
	141		Sh					Sh	Sh	
PORTH (opp. Lewis Merthyr Club)	1310		1655					1515		
Porth (Rhonda Buses)	1312		1657					1521		
Trealaw (Miskin Hotel)	1316		1701					1528		
Uwernypia (Ynyscynon Road)	1319		1704					1532		
TONYPANDY (Bus Station)	1322	BLR	1707					1536		
CLYDACH VALE	1330							1540		
TONYPANDY (Bus Station)	1337	1340	1712	1712				1545		
Pennygraig (Housing Office)		1347		1719				1551		
Trebanog Arms		1355		1727				1553		
Pretoria Road		C		C				1555		
TONYREFAIL (Waunderhydd Road)		1358		1730						
Tynybryn (Post Office)		1401		1733						
Coedaly (Constitutional Club)		1403		1735						
TALBOT GREEN (Tesco)		1409		1741						
TALBOT GREEN (Tesco) dep.		EGH		1742						
Pontyclun (Bethel Chapel)		1414		1746						
Myndy Cross		1418		1750						
Groesfaen (Bethel Chapel)		1422		1754						
Rhydlafar Hospital (Main Road)		1427		1758						
Llandaff (Maltsters Arms)		1432		1803						
CARDIFF (Bus Stn. Stand A4)		1440		1810						
CARDIFF (Bus Station, Stand A4)										
Llandaff (Maltsters Arms)										
Rhydlafar Hospital (Main Road)										
Groesfaen (Bus Bay)										
Myndy Cross										
Pontyclun (Bethel Chapel)										
TALBOT GREEN (Tesco)										
Coedaly (Constitutional Club)										
Tynybryn (Post Office)										
TONYREFAIL (Waunderhydd Road)										
Pretoria Road										
Trebanog Arms										
Pennygraig (Post Office)										
TONYPANDY (Bus Station)										
CLYDACH VALE										
TONYPANDY (Bus Station)										
Uwernypia (Princess Louise Road)										
Trealaw (Miskin Hotel)										
Porth (Rhonda Buses)										
PORTH (War Memorial)										

CODE: M-F - Mondays to Fridays
 S - Saturdays
 A - Via Capel Estate
 B - Via Cymmer Hill & Glynfach Road
 C - Via Colliena Road
 D - Direct via Cymmer Hill
 E - Continues to Porth via Cymmer Hill arr. 2312
 BLR - Through bus from Blaencwm
 EGH - Through bus to East Glamorgan Hospital
 Sh - Operated by Shamrock
 X - Runs as X9 (Limited Stop) beyond Talbot Green and runs direct via Tonyrefail (Mill St.) and Colliena Road
 L - On school days the 1440 bus from Cardiff runs 5 mins. later, waits at Tonyrefail Comp. School until 1545 arriving Tonympandy at 1605
 NOTE: Most evening and Sunday buses are supported by Rhondda Cynon Taf County Borough Council

* are the approximate times at the Mint

Limited Stop Service

PENRHYS - TONYPANDY - CARDIFF

via Talbot Green, M4

X9

Mondays to Saturdays (except Bank Holiday Mondays)

Penrhys (Roundabout)	0700 0829 0929 1029 1129 1229 1329 1429 1529 1629	
PENRHYS ESTATE	0704 0833 0933 1033 1133 1233 1333 1433 1533 1633	
Penrhys (Roundabout)	0708 0837 0937 1037 1137 1237 1337 1437 1537 1637	
Ystrad (Star Hotel)	0711 0840 0940 1040 1140 1240 1340 1440 1540 1640	
Llwynypïa (Hospital)	0715 0844 0944 1044 1144 1244 1344 1444 1544 1644	
TONYPANDY (Bus Station)	arr. 0718 0847 0947 1047 1147 1247 1347 1447 1547 1647	
TONYPANDY (Bus Station)	dep. 0720 0850 0950 1050 1150 1250 1350 1450 1550 1650	
Pennygraig (Housing Office)	0725 0855 0955 1055 1155 1255 1355 1455 1555 1655	
Trebanog Arms	0730 0900 1000 1100 1200 1300 1400 1500 1600 1700	
TONYREFAIL (Mill Street)	0734 0904 1004 1104 1204 1304 1404 1504 1604 1704	
Coedely (Constitutional Club)	0738 0908 1008 1108 1208 1308 1408 1508 1608 1708	
TALBOT GREEN (Tesco)	0746 0916 1016 1116 1216 1316 1416 1516 1616 1716	

via M4

Cardiff (Kingsway)	0835 0937 1037 1137 1237 1337 1437 1537 1637 1737	
CARDIFF (Bus Station, Platform A)	0840 0942 1042 1142 1242 1342 1442 1542 1642 1742	

S M-F

CARDIFF (Bus Station, Stand A4)	0817 0922 1022 1122 1222 1322 1422 1522 1625 1735	
Cardiff (Kingsway)	L 0927 1027 1127 1227 1327 1427 1527 1630 1740	

via M4

L

TALBOT GREEN (Tesco)	arr. 0851 0947 1047 1147 1247 1347 1447 1547 1650 1800	
TALBOT GREEN (Tesco)	dep. 0851 0949 1049 1149 1249 1349 1449 1549 1652 1800	
Coedely (Constitutional Club)	0859 0957 1057 1157 1257 1357 1457 1557 1700 1805	
TONYREFAIL (Mill Street)	# 0903 1001 1101 1201 1301 1401 1501 1601 1704 1812	
Trebanog Arms	0906 0906 1006 1106 1206 1306 1406 1506 1606 1709 1817	
Pennygraig (Post Office)	0911 0913 1011 1111 1211 1311 1411 1511 1611 1714 1822	
TONYPANDY (Bus Station)	arr. 0916 0918 1016 1116 1216 1316 1416 1516 1616 1719 1827	
TONYPANDY (Bus Station)	dep. 0918 0918 1018 1118 1218 1318 1418 1518 1618 1721 1828	
Llwynypïa (Princess Louise Road)	0921 0921 1021 1121 1221 1321 1421 1521 1621 1724 1831	
Ystrad (Star Hotel)	0925 0925 1025 1125 1225 1325 1425 1525 1625 1728 1835	
Penrhys (Roundabout)	0929 0929 1029 1129 1229 1329 1429 1529 1629 1732 1839	
PENRHYS ESTATE	0933 0933 1033 1133 1233 1333 1433 1533 1633 1736 1843	
Penrhys (Roundabout)	0937 0937 1037 1137 1237 1337 1437 1537 1637 1740 1847	

SOUTHBOUND STOPPING PLACES

All bus stops between Penrhys and Talbot Green.

Then non stop via M4 to Manor Way (Tyn y Parc Road), then Rich's Road (opp Three Horse Shoes)

Maindy Hotel

Law Courts

Kingsway

High Street Arcade

CARDIFF (Bus Station, Platform A)

NORTHBOUND STOPPING PLACES

CARDIFF (Bus Station, Stand A4)

High Street (near Castle Arcade)

Kingsway

Corbett Road Jct

Maindy Hotel

Manor Way (Jct Birchgrove Road)

Manor Way (Tyn y Parc Road)

Then non stop via M4 to Talbot Green

Then all stops to Penrhys

CODE

M-F - Mondays to Fridays

S - Saturdays

- From Trebanog (Edmondstown Rd)

L - Runs as Ser. 122 from Cardiff to Talbot Gm (via Llandaff, Groesfaen & Pontyclun)

Limited Stop Service		BLAENCWM - CARDIFF via Treorchy, Tonypandy, Talbot Green, M4		X10
Mondays to Saturdays (except Bank Holiday Mondays)				
BLAENCWM	M-F 0650 0942	CARDIFF (Bus Station)	M-F 1105 1605 1705	X10 STOPPING PLACES All bus stops between Blaencwm and Tonypandy then:- Tonypandy (Bus Station) Tonypandy (Gateways) Pennygraig (Housing Office) (Southbound) Pennygraig (Post Office) (Northbound) Williamstown (Brook St) Ynysmaerdy Talbot Green (Tesco) Cardiff Bay (County Council Offices) CARDIFF (Bus Station) CARDIFF (Ice Rink)
Treherbert (Marquis of Bute)	0658 0950	CARDIFF (Ice Rink)	1110 1610 1710	
TREORCHY (Prince of Wales)	0706 0958	via M4		
Ton Pentre (Rail Station)	0712 1004	TALBOT GREEN (Tesco)	1135 1635 1735	
Gelli (VG Stores)	0715 1007	Pennygraig (Post Office)	1150 1650 1750	
Ystrad (Co-op Stores)	0719 1011	TONYPANDY (Bus Station)	arr. 1155 1655 1755	
Llwynypïa (Hospital)	0723 1015	TONYPANDY (Bus Station)	dep. 1659 1759	
TONYPANDY (Bus Station)	arr. 0726 1019	Llwynypïa (Hospital)	1703 1803	
TONYPANDY (Bus Station)	dep. 0727 1020 1225	Ystrad (Co-op Stores)	1707 1807	
Pennygraig (Housing Office)	0732 1025 1230	Gelli (VG Stores)	1711 1811	
TALBOT GREEN (Tesco)	0745 1040 1245	Ton Pentre (Rail Station)	1713 1813	
via M4		TREORCHY (Prince of Wales)	1720 1820	
CARDIFF (Bus Station)	0810 1105 1310	Treherbert (Marquis of Bute)	1728 1828	
CARDIFF (Ice Rink)	1110 1315	BLAENCWM	1736 1836	
CODE M-F - Mondays to Fridays				

Given the problems of linking two or more bus journeys into and out of work, this area is currently unlikely to hold much scope for any staff other than the Days(a) group.

This group has a very high percentage of female staff who drop children off to nursery, relatives or school before coming to work, which again would complicate them using the buses.

A questionnaire will be sent out to determine the actual details of staff commuting to the Llantrisant site.

The questionnaire will be used to determine lines of future action as part of the development of the Green Transport Plan. Until this survey has been completed, it would not be realistic to set any targets in this area.

Publicity on good driving techniques will be published in the 'Mint Condition' to improve the environmental effects of driving. Similarly publicity regarding car sharing will also be included.

Points to debate about car sharing is whether the Mint should put arrangements in place to cover failures with car sharing groups, i.e. alternative lifts home.

The question of alternative methods of travelling to work such as motor cycles, cycling or walking are not really feasible for most of the staff given both distance and geographical nature of the area. Again more information will be available once the questionnaire has been completed.

A cycle shed and shower facilities are available, but there are limited drying facilities for wet clothing.

Commuting to work questionnaire

Please tick relevant answers

1. Home postcode?

.....

2. Gender

Male ☐ 01
Female ☐ 02

3. Usual area of work (building)

.....

4. Age

Under 25 ☐ 01
25 - 34 ☐ 02
35 - 44 ☐ 03
45 - 54 ☐ 04
55 or over ☐ 05

5. Do you have a disability which affects your travel arrangements ?

Yes ☐ 01
No ☐ 02

6. Do you normally work:

Days (Flexi) ☐ 01
Days (7.30 start) ☐ 02
Days (6.00 start) ☐ 03
Three shift ☐ 04
Five shift ☐ 05

7. How do you mostly travel to work ?

Bus ☐ 01
Bicycle ☐ 02
Car ☐ 03
Car Share ☐ 04
Foot ☐ 05
Motorbike ☐ 06
Other (specify) ☐ 07

7. How far do you travel to work ?

Less than 2 miles ☐ 01
2 to 5 miles ☐ 02
5 to 10 miles ☐ 03
10 to 15 miles ☐ 04
Over 15 miles ☐ 05

8. How long do you take to travel to work?

Up to 15 mins ☐ 01
15 to 30 mins ☐ 02
31 to 60 mins ☐ 03
61 to 90 mins ☐ 04

9. Would you be prepared to car share ?

Yes ☐ 01
No ☐ 02

10. What are the main reasons for using a car ?

Lack of an alternative ☐ 01
Health reasons ☐ 02
Dropping/collecting children ☐ 03
Get a lift to work ☐ 04
Other, please specify ☐ 05

11. Please put any comments about your travel to work patterns below.

.....
.....
.....
.....

Please return this form to:

Brian Thatcher
Environmental Manager
Thank you for your co-operation in filling in this questionnaire.
All answers will remain confidential.

2. Business travel

The Mint regularly reviews its business travel arrangements.

As the main site is in Llantrisant, visits to the Grosvenor Gardens office are minimal. Where possible these are done using the chauffeur cars, or by train and underground. Most of the information needed between the sites is sent by fax or use of the phone. Phone conferences are regularly held as well between the two sites.

Usually off site business meetings will be visiting contractors, suppliers and clients and attending conferences or seminars. The conferences and seminars are usually attended locally unless the event is a national one or one of special interest.

Where practical journeys are undertaken by using Mint transport, either self drive pool cars or chauffeur driven cars. If no Mint cars are available, then consideration is made whether to hire a vehicle or allow use of personal vehicles. Payment has been linked to public transport as not normally exceeding the price of a second class ticket or actuals where rail travel is not possible.

Travel by several people in the same vehicle is the normal order within the Mint. This has been positively encouraged by the purchase of a 'people carrier'.

Use of local public transport is very difficult, see previous section.

Use of bicycles and walking from the Mint to business meetings is not realistic. It would not be very relevant for most people to go from home to meetings by these modes of travel either.

Where possible travel by train is encouraged and ticket arrangements are made by the travel section within Personnel. Similar arrangements are made for overseas travel for the Marketing Division. Use of saver tickets is done whenever possible. However, most of the journeys are to London and the time frame does not allow the use of savers or other reduced tickets on this route. Approximately 400 journeys are done by train per year with about 75% of them to London.

Route planning as such is undertaken by the travel section, normally with advice from the location to be visited.

Travel and subsistence payments are also reviewed, though currently the scale of payment is still based on increasing engine size. This is one area to be addressed in the future, though any changes in remuneration would need approval of the Inland Revenue.

Subsistence payments are now as actuals, which acts as control on unnecessary journeys by restricting any 'profit' margin that may accrue from short journeys.

Visitors to the site usually come by car, unless collected by the Mint cars either from an airport or Cardiff Central Railway Station.

Provision of lap tops has been made for staff that regularly travel to allow contact to be maintained and pass information to and fro after working hours. The Mint has an IT policy that covers issue of all equipment of this type within the Llantrisant site. Grosvenor Gardens has a different policy due to the working practises of the sales staff. They are covered by the Llantrisant policy whilst they are on that site.

3. Fleet vehicles

The Mint has a minimal vehicle fleet of only 8. There are no vehicles allocated to individual members of staff.

2 Mercedes 3.0 litre diesel saloons are used by the Chauffeurs.
3 Peugeot 406 diesel pool cars (1 used by welfare for 35% of week)
1 Peugeot 806 diesel 'people carrier'
1 Peugeot Boxer diesel van
1 Landrover Discovery diesel.

The landrover is normally used on site or for short journeys in the locality (less than 15 miles single journey) by Mint staff. It is also used by the MOD Police for their activities.

The boxer van is used mainly on site for stores deliveries, but is occasionally taken off site to London or Birmingham.

The people carrier is used to take numbers of staff to meetings etc. It is also used by Marketing to take mobile display equipment around the country.

The pool cars are used by the staff and go around the country as it is usually the most sensible way to visit contractors etc, with car sharing actively encouraged. The welfare car is used every week to do the required welfare visits and checks.

The chauffeur cars are used for long distance runs with VIP guests and senior staff. They are also used locally if no other vehicle is available.

Route planning is available, and mileage is recorded by each driver.

The vehicles are regularly maintained and are normally replaced every few years.

Given the small size of the fleet, it is unlikely that this number would be reduced in the future. The size of the fleet also means that the Mint would be unlikely to trial new fuel vehicles except when replacement of the existing ones is being considered.

Training on driving techniques has been given to the chauffeurs.

Good driving tips have been featured in the Mint Condition newsletter that all staff have on a monthly basis.
This will be repeated on a regular basis.

The current monitoring system is adequate for the management of this size of fleet.

Given the range of drivers using the pool cars and the journey distance spread, it is not realistic to set any real fuel saving targets.

4. Delivery/Commercial traffic

As the Mint is a commercial enterprise, there is a high level of delivery/commercial traffic into the site.

Two weeks from 1998 were checked and both weeks were almost the same. The week in February saw 484 vehicles booked in and the October week saw 487 bookings in.

This would give a yearly total of about 24,000 vehicle movements to the Mint annually. This does not take into account the maintenance shutdown (when vehicles on site go up dramatically) or visitors/contractors who use the main car parks.

A lot of the deliveries are done within suppliers normal distribution runs rather than special runs.

Scale of delivery has been increased where this is both possible and practical.

Delivery of coins/blanks is normally done by container load to its destination. Security for sending by road is fairly easy to arrange, whereas if the journey was road, rail, road security cover would be more difficult.

A point for future consideration will be the logistics of supplying the bulk orders for the 'Euro' coins/blanks to minimise the environmental effects of these movements.

Given the nature of the Mint's Suppliers it would not be effective to use rail freight as all goods would have to unload in Cardiff, having been loaded onto the train from a lorry originally, and then have to come by road to the Mint anyway.

Some deliveries do come from overseas, but are then usually road carried to the Mint.

Currently there is no contract statement covering requirements that suppliers/contractors vehicles meet emission levels.

This area will be considered for future contracts, following discussions with the main suppliers/contractors.

- CONCLUSIONS**

Future Action Points

1. Commuting

- a. Issue and evaluate questionnaire
- b. Investigate improvements to Bus schedules
- c. Promote car sharing
- d. Investigate opportunities for home/more local working
- e. Encourage good driving techniques

2. Business travel

- a. Continue current policies
- b. Investigate further use of technology such as E-mail and the Internet.
- c. Review transport rates paid for car usage to encourage small engined cars and discourage large engined cars

3. Fleet Vehicles

- a. Continue and expand present monitoring arrangements to give a wider information picture.
- b. Advise drivers about good driving techniques, especially 5th gear usage.

4. Delivery/Commercial traffic

- a. Dialogue with suppliers/contractors regarding vehicle emissions.
- b. Discuss viability of putting a clause into contracts regarding vehicle management by suppliers/contractors.
- c. Monitor methods of bulk deliveries to ensure least environmental damage.
- d. Encourage bulk deliveries where practical.

