Period 6
Programme Board Oct 2016
Finance Report
The forecast has increased by £41m due to the impacts of the revised delivery plan.

- The programme is holding net risks with a most likely value of £23m.
- The programme’s contribution to delivering stability and efficiency improvements in support of increased volumes is explained by increased HMRC savings and increased investment in the Live Service.
- The remaining net increase of £11m is explained by reductions in HMRC savings and increased investment in the Live Service.
- The Employee Deal (EED) savings held centrally and will be transferred in October.
- The programme forecast has increased by £9m.
- The programme’s roll-out plan.
- Delivery arising from resolution of contract in the programme’s SPS forecast.
- Impacts of latest volumetrics, revisions of resource models and underlying assumptions, and changes in programme size.

Summary

2016/17 Period 6
### Overall Forecast

#### Implementation & Lift Off

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</thead>
<tbody>
<tr>
<td>2016/17 Period 6</td>
<td>13.71%</td>
<td>2017/18 Period 6</td>
<td>20.71%</td>
<td>2018/19 Period 6</td>
<td>20.31%</td>
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#### Key

- **Operating Budget:** 3.71% Risk
- **Annual Budget:** 9.3% Risk
- **Cost Management:** 7.9% Risk
- **Cost Increase:** 2.9% Risk

### UC

#### Official Sensitive

- **Focus:** Cost Reduction
- **Table:** UC Product Development

<table>
<thead>
<tr>
<th>Year</th>
<th>Budget</th>
<th>Actual</th>
<th>Variance</th>
<th>Forecast</th>
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<th>Actual</th>
<th>Variance</th>
<th>Forecast</th>
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<tr>
<td>2016/17</td>
<td>100%</td>
<td>90%</td>
<td>10%</td>
<td>100%</td>
<td>20%</td>
<td>80%</td>
<td>20%</td>
<td>100%</td>
<td>10%</td>
<td>100%</td>
<td>10%</td>
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To support continuation in the delivery plan, required development activity in 2017/18 timelines in 2016/17 and an extension of forecasts reflect latest recruitment.
Full Year Outturn and Next Year Forecast

### Technology & Security

<table>
<thead>
<tr>
<th>2017/18 Period 6</th>
<th>2016/17Period 6</th>
</tr>
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<tbody>
<tr>
<td><strong>Variance</strong></td>
<td><strong>Variance</strong></td>
</tr>
<tr>
<td><strong>Period 5</strong></td>
<td><strong>Period 5</strong></td>
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<tr>
<td><strong>Forecast</strong></td>
<td><strong>Forecast</strong></td>
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Net Position

<table>
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<tr>
<th>Period</th>
<th>0.000</th>
<th>1.000</th>
<th>1.500</th>
<th>2.000</th>
<th>4.00</th>
<th>6.00</th>
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<tbody>
<tr>
<td>30/06</td>
<td>527</td>
<td>430</td>
<td>307</td>
<td>238</td>
<td>126</td>
<td>59</td>
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<tr>
<td>31/12</td>
<td>676</td>
<td>591</td>
<td>481</td>
<td>383</td>
<td>203</td>
<td>109</td>
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</table>

**Risks and Opportunities 2016/17**

- 2017/18
- 2016/17
- 2015/16

**Net Operational Impacts**

- For delivery of scale roll out and adjustment of the timetables
- The revised phasing of the Full Service
- The reduced forecast is consistent with

**Headlines**

- Total - Jp Makers
  - 2016/17
  - 2015/16
- 2016/17
- 2015/16

**Strategic Design & Planning**

- 2016/17 Period 6
- 2017/18 Period 5

*Official - Sensitive*
Forecasts updated for latest roll out plan

Programme financials: Sensitive

External budget holder section of the agreement - now reported within the authority delivery partnerships.

Made to DWP operations for local activity.

A funding transfer of £1.3m has been notified.

Risks and Opportunities Q3 16/17

EROD: 2016/17

2017/18

Full Year Overview and Next Year Forecast: External Relations & Orientation 2016/17 Period 6
Revised HMRC forecasts based on external budget holders section.

- A funding transfer of £1.3m has been reported within the programme.
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Currently held centrally within the Department as part of the SFR settlement – this funding is funding for the impacts of the Employee Deal. The Department has secured separate September 2017. The additional £48.6m has been given to the 2016/17 and 2017/18 financial years.
The business case numbers are based on the outline business case that was approved 4th December 2015.